JEFCO AEROMOD'LERS

LONG RANGE PLAN

Jefco's Long Range Plan

Nothing can be more catastrophic to a radio controlled airplane club than losing their field. Throughout the country RC clubs are losing their fields for a variety of reasons but the number one reason is encroachment of residential populations. Noise and safety are the foremost reasons, given by adjacent homeowners, that a field in not compatible with their neighborhood.

When this event occurs, many times without fair warning, clubs scramble to find a new field. This can become a race to put all the pieces in place before the club folds and the members join other clubs or find other alternatives. Some may even quit flying altogether.

Jefco Aeromod'lers, a AMA chartered club, in place since 1978 and that presently has a outstanding model field located in Chatfield State Park near Denver CO, has seen warning signs that could jeopardize our field remaining in its present location. We believe that it is best to begin planning for the future of the club based on the premise that surrounding land could be developed or some other event could occur that would cause us to lose our present facility. **We hope this will never happen.**

The following report is the effort of the Long Range Planning Committee to put in place an action plan to give the Board of Directors and the members of the club what is necessary for a proactive approach to locating and building a new field.

Respectively Submitted by the Long Range Planning Committee

Bruce Ream - Chair, Bill Zimmerman, Larry Bickel, Tom Elliot, Mike Haverland, John Lipe

Beginning the Process

To begin the planning process the LRPC set up a series of meetings with a broad spectrum of the present members to find answers and gain input as things that could be done if we were to lose our field. These meetings lasted several hours and gave LRPC real insight as to what our members think about the club and its future. Although the premise was a new field, we gained valuable knowledge of what the club might consider in the future, even if the field doesn't move. Any time a major event occurs, it becomes an opportunity to improve on what you presently have and look to the future to it make better.

What better way to find out how to make it better than to ask those who use the field and participate in the club activities. We asked a series of questions and this is what we found out.

1. Maintain the field	9. Showcase the hobby
2. Teach people to fly	10. Vehicle to stage events
3. Maintain safety at the field	11. Manage the field
4. Further the hobby	12. Have nicer facilities
5. Camaraderie	
6. Share ideas	
7. Give us a voice- power	
8. Raise money	

First Question - Why have a club?

Second Question - What are we doing now?

1. Raise money - Auction	8. Own/ Operate and maintain equipment
2. Hold flying events	9. 3300 hours of volunteer time
3. Maintain the field	10. Maintain C7 status
4. Train new flyers	11. Lobby on behalf of the club
5. Manage the safety program	12. Do long range planning
6. Hold monthly meetings	13. Make field improvements
7. Monthly newsletter	14. Work with the Park

Third Question - What should the club be doing?

1. Establish a membership committee	8. Look for Corporate Sponsors
2. Enforce the safety rules	9. Work with schools
3. Support Charities	10. Speaker Bureau
4. Recognize new flyers	11. Expand Volunteer program
5. Run events that are self sustaining	12. Club marketing program
6. More involvement with the community	13. Leadership training program
7. Attract new members	14. Better liaison with Hobby Shops

Forth Question - What are we doing that we shouldn't be doing?

1. Letting safety violations slide

- 2. Fostering a culture of violations
- 3. Some people are treated differently

New Field vs. Existing Field

Existing Pro's

- 1. Tremendous investment in current field \$500,000
- 2. One of the best fields in the USA
- 3. Great location, close to Metro area, great views
- 4 Two paved runways, E/W 750', N/S 650'
- 5. Concrete pit area
- 6. Metal impound stands
- 7. Metal pilot benches
- 8. Brick Toilets, maintained by State Park
- 9. Brick Storage shed and fenced storage area
- 10. Covered 40'x60' Shelter with tables
- 11. Work tables with concrete pads
- 12. Garbage service provided by State Park
- 13. Kiosk, information for all flyers
- 14. Entrance road and parking maintain by State Park
- 15. Running potable water in summer by State Park

Existing Con's

- 1. Open to the Public, in a State Park
- 2. Jefco has little control
- 3. Camp grounds limit flying area
- 4. Shea property will eventually be developed
- 5. All improvements are the property of Corp of Eng.
- 6. Noise is issue with neighbors to the South

A New Field Pro's and Con's

New Field Pros's

Attempt to find a site where Jefco would have control of use of field. Jefco could end up on local, state of federal land again including relocating at Chatfield.

- 1. Could require Jefco membership
- 2. Could require AMA membership
- 3. Could have locked gate for members only access
- 4. Could have large flyover area. 2500' to 3000' in any direction
- 5. Site could have potential revenue opportunities

New Field Con's

- 1. Significant expense
- 2. Likely to be further from the Metro Area
- 3. Time and effort necessary to find and construct and new field
- 4. Time and effort necessary to find finances and or financing for new field

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New Field Pro's

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Phasing Plan for New Field

Phase One

Phase Two

Expand Parking

Expand Pit Area

Permanent Toilets

Power - Solar/ Wind Power

Fencing as appropriate

Paved Pilot Boxes

Helicopter Flying Area - Paved

Phase Three

Second runway

Grass landing area/ FF launch area

Control line if enough interest

Dirt Car track

Portable Toilets - Start with 2

Move existing benches.

Concrete Pits area - Move existing seating

Move existing shelter if possible. or new

New Runway - 50'x700' Blacktop or petromat

Gravel parking for 30 cars and road if required.

Taxiways - Blacktop or petromat

Move portable starting stations

Two ground starting stations

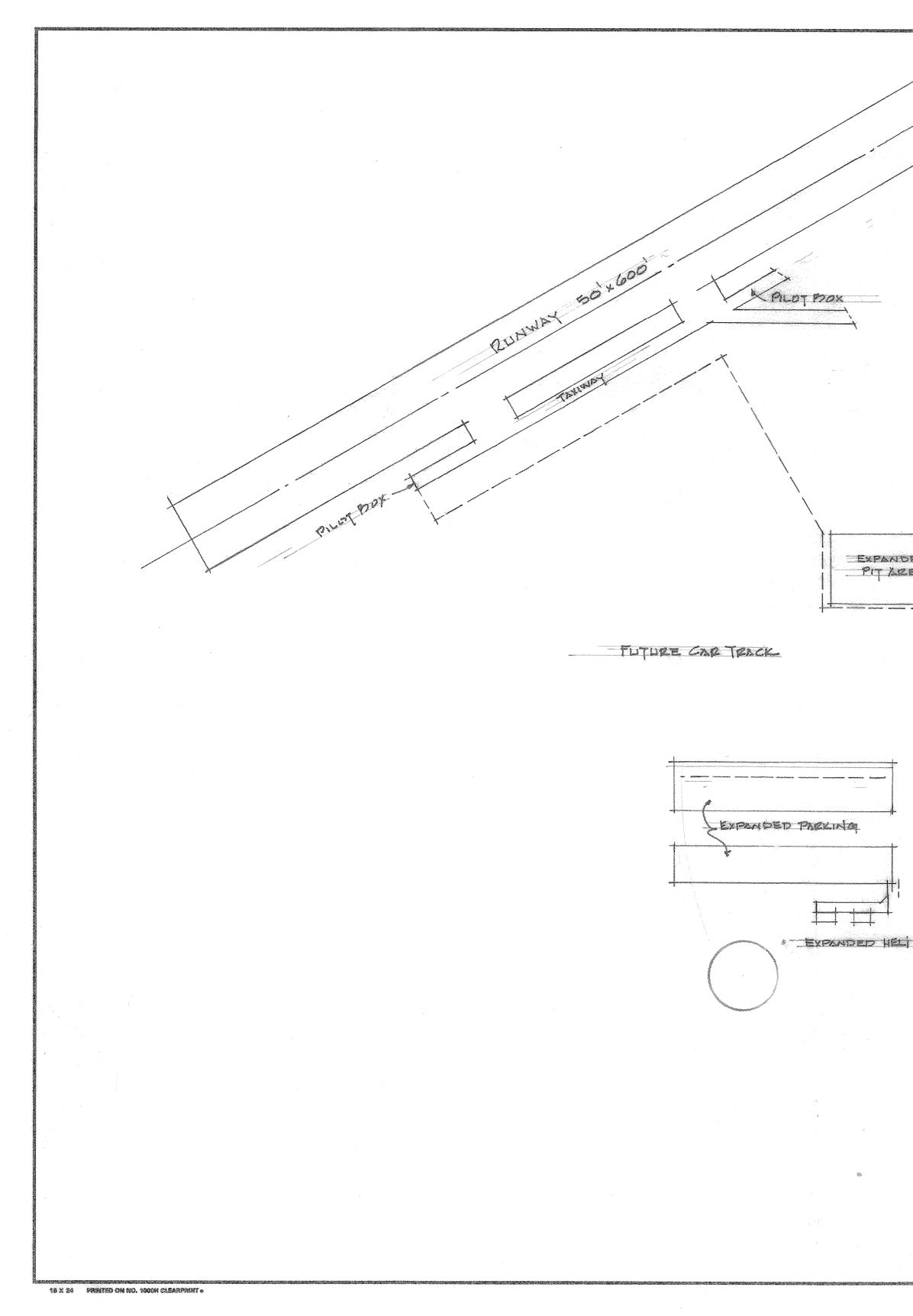
Move Kiosk and Brick pavers

Tuff shed - 20' x 20'

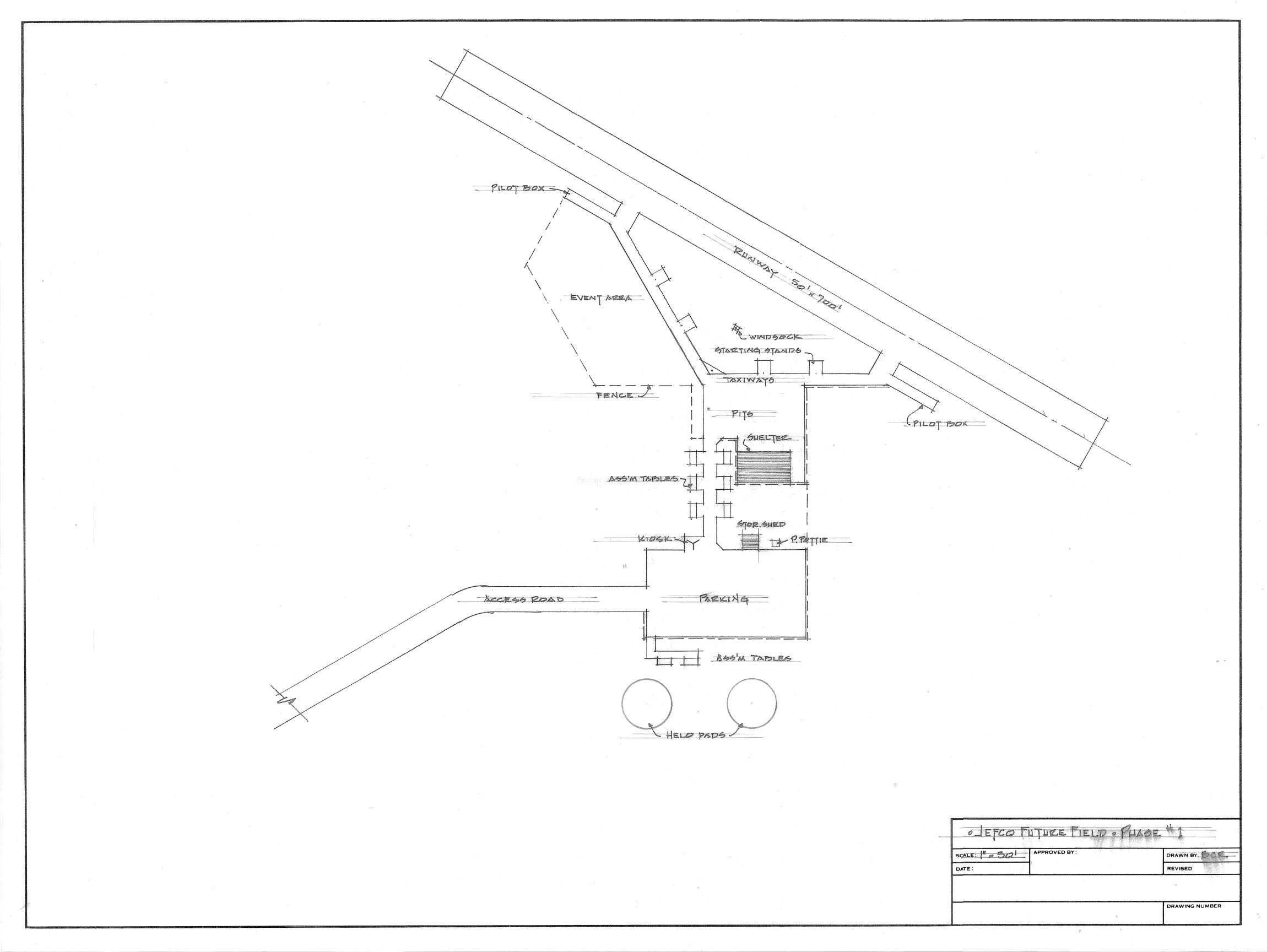
Wind Sock and weather station

Spectator fencing

Security fencing/ gate control



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	(24'x 24' GARAGE				A	
	PERMANET	TOILETS	•			
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	JEFCO AEROMOD'LERS							
	Future Flying Field Development Budget Estimate							
ITEM	DESCRIPTION	UNIT	QUANTITY	COST/UNIT		TOTAL	ALTER	NATE
	PHASE ONE				•			
GRAVEL ACCESS ROAD BASED ON 25 FT X 100	00							
FT	STRIP VEGITATION 6" 500 ft haul	SY	2,778	\$ 1.40) \$	3,889		
	CUT AND FILL (allowance unknown quantity)	CY	500	\$ 4.10) \$	2,050		
	GRADING AND COMPACTION	SY	2,778	\$ 2.4	1 \$	6,778		
	DRAINAGE CULVERTS 2 EA @35 FT	LF	70	\$ 31.5) \$	2,205		
	CULVERT FLAIRED END SECTIONS	EA	4	\$ 275.0) \$	1,100		
	BANK RUN GRAVEL SURFACING 6"	SY	2,778	\$ 8.50) \$	23,613		
SECURITY FENCING	6 ft. X 11 Ga. C L FENCING allowance (Industrial. w/9Ga & barb wire + \$8.50)	LF	200	\$ 13.3) \$	2,660		
	ACCESS GATE DOUBLE SWING 5' X 20'	EA	1	\$ 1,225.0) \$	1,225		
				SUB TOTA	L \$	43,520		
50 ft X 700 ft RUNWAY	STRIP VEGITATION 6" 500 ft haul	SY	4,278	\$ 1.4) \$	5,989		
	CUT & FILL FOR SITE DRAINAGE (allowance - unknown quantity)	CY	300	\$ 4.10) \$	1,230		
	CUT AND FILL TO LEVEL RUNWAY (allowance - unknown quantity)	CY	700	\$ 4.10) \$	2,870		
	GRADING AND COMPACTION (runway area + 10%)	SY	4,278	\$ 2.4	1 \$	10,438		
	6" SUBGRADE MATERIAL (road base, runway area + 10%) 10 MILE HAUL	SY	4,278	\$ 13.34	1\$	57,069		
	ASPHALT SURFACING (3 inch thickness) 20 MILE HAUL	SY	3,889	\$ 21.9		85,167		
	24 "WIDE COMPACTED SHOULDERS 3" THICK	SY	335	\$ 12.1) \$	4,055		
	C/L STRIPING	LF	700	\$ 0.4	7 \$	326		
	CLOSED X's	EA	2	\$ 125.0) \$	250		
				SUB TOTA	L \$	167,392		
ALTERNATE RUNWAY CONSTRUCTION	STRIP VEGITATION	SY	4,278	\$ 1.4	2		\$	5,989
PETRO MAT SURFACE (NO SHOULDERS)	GRADING FOR SITE DRAINAGE (allowance - unknown quantity)	СҮ	300	\$ 4.1	2		\$	1,230
50 ft x 700 ft (could be reduced in size)	CUT AND FILL TO LEVEL RUNWAY (allowance - unknown quantity)	CY	700	\$ 4.1)		\$	2,870
	GRADING AND COMPACTION	CY	4,278	\$ 2.4	4		\$	10,438
	3" SUBGRADE MATERIAL (road base, runway area + 10%) 10 MILE HAUL	SY	4,278	\$ 7.7.	5		\$	33,155
	PETRO MAT SURFACING (3889 SF +15% for overlap & edges	SY	4,472	\$ 3.7.			\$	16,771
				SUB TOTAL	\$	-	\$	(96,939
10 FT TAXIWAYS & PILOT BOXES	GRADING	SF	6,380	\$ 0.1	5\$	957		
	CONCRETE SLAB	SF	6,380	\$ 3.9		25,329		
				SUB TOTA	L \$	26,286		
KIOSK AREA 15' X 20'	EXCAVATE	LS	1	\$ 75.00		75		
	PERIMETER CURB	LF	72	\$ 9.55	5 \$	688		
	12" STRUCTURAL COMPACTED BASE	CY	12	\$ 36.00) \$	432		
	SALVAGE AND RESET PAVERS FROM CURRENT FIELD	SF	300	\$ 7.00) \$	2,100		
				SUB TOTA	L \$	3,295		
12' X 12' x 4" SLABS	AT 4 START AREAS	SF	576			2,287		
8' x 14' x 4" SLABS	AT 6 ASSEMBLY TABLES	SF	672	\$ 3.9	7 \$	2,668		
				SUB TOTA		4,955		
GRAVEL PARKING AREA 80' X 150'	STRIP VEGITATION	SY	1,333) \$	7,622		
	GRADING, CUT/FILL, AND COMPACTION (allowance)	CY	500) \$	700		

ITEM	DESCRIPTION	UNIT	QUANTITY	0	COST/UNIT		TOTAL	ALTERNATE
	BANK RUN GRAVEL SURFACING 6"	SY	1,333	-	8.50	\$	11,333	
	PARKING BUMPERS	EA	30		69.50		2,085	
					JB TOTAL	-	21,741	
PORTABLE TOILET FOR CONSTRUCTION	RENTAL/LEASE (not inc'l yearly operation expense)	МО	3		168.00		504	
TABLES	REMOVE AND HAUL EXISTING TABLES (we have 11 existing tables)	EA	11		150.00	_	1,650	
	REINSTALL EXISTING TABLES	EA	6	-	300.00		1,800	
BENCH SEATING	REMOVE, HAUL, & INSTALL 9 EXISTING benches	EA	9		250.00		2,250	
PORTABLE WOOD STARTING STATIONS	RELOCATE EXISTING	EA	10		35.00	-	350	
					JB TOTAL		6,554	
SHELTER STRUCTURE	MOVE EXISTING (24'X48' @ COL) - 29' X 50' @ ROOF LINE	EA	1			Ś	-	
	NEW BASE PLATES	EA	13	\$	-	Ś	-	
	NEW STEEL SHELTER ALLOWANCE (found shelters of this size ranging from \$18,000							
	to \$40,000)	EA	1	Ś	25,000.00	Ś	25,000	
	MONOLITHIC SLAB 40' X 65'	SF	2,600		3.97	-	10,322	
			,		JB TOTAL		35,322	
KIOSK SIGN STRUCTURE	REMOVE, HAUL, & INSTALL KIOSK SIGN STRUCTURE	EA	1	\$	400.00	_	400	
	CONCRETE FOUNDATIONS	EA		\$	130.00	-	520	
				- T		Ŧ		
20x20 STORAGE BUILDING	TUFF SHED	EA	1	\$	5,000.00	Ś	5,000	
	4" CONCRETE SLAB	SF	400		3.97		1,588	
		-					,	
WIND SOCK	RELOCATE EXISTING	EA	1	\$	300.00	\$	300	
				·				
WEATHER STATION	RELOCATE EXISTING	EA	1	\$	400.00	\$	400	
				·				
SPECTATOR FENCING	48" RESIDENTIAL CL FENCING (NO GATES)	LF	850	\$	8.80	\$	7,480	
	2 RAIL SPLIT CEDAR WOOD SPECTATOR FENCING ADDS \$5.20 / LF							
IMPOUND SYSTEM	NO LONGER REQUIRED??	LS	1			\$	-	
RELOCATE SIGNAGE		LS	1	\$	500.00	Ś	500	
				SL	JB TOTAL		16,188	
						Ŧ		
HELI AREA	SIDEWALK 10' X 60'	SF	600	\$	3.97	\$	2,382	
	12' X 12' ASSEMBLY TABLE SLABS 2 EA	SF	288		3.97	_	1,143	
	RELOCATE ASSEMBLY TABLES	EA		\$	450.00		900	
	6" SUBGRADE MATERIAL (road base, runway area + 10%) 10 MILE HAUL	SY	369		13.34		4,927	
	ASPHALT SURFACING (3 inch thickness) 20 MILE HAUL	SY	369		21.90		8,088	
					JB TOTAL		17,440	
		PH	ASE ONE T				342,692	
	5% GENERAL	\$	17,135					
	10% GENERAL C		-				35,983	
			1		E TOTAL		395,809	
			TIAJL	UNL		ب	333,003	
		<u> </u>	0.00-	6		6	E 400	
50 ft X 600 ft RUNWAY	STRIP VEGITATION 6" 500 ft haul	SY	3,667	Ş	1.40	Ş	5,133	

ITEM	DESCRIPTION	UNIT	QUANTITY	COS	T/UNIT		TOTAL	ALTERNATE
	CUT & FILL FOR SITE DRAINAGE (allowance - unknown quantity)	CY	500		4.10	Ś	2,050	
	CUT AND FILL TO LEVEL RUNWAY (allowance - unknown quantity)	CY	600	· ·	4.10		2,460	
	GRADING AND COMPACTION (runway area + 10%)	SY	3,667		2.44	Ś	8,947	
	6" SUBGRADE MATERIAL (road base or lime stabilization)	SY	3,667	\$	18.15	Ś	66,550	
	ASPHALT SURFACING (3 inch thickness) 20 MILE HAUL	SY	3,333	\$	21.90	Ś	73,000	
	24 "WIDE COMPACTED SHOULDERS 3" THICK	SY	291	1	12.10	Ś	3,517	
	C/L STRIPING	LF	600		0.47		282	
	CLOSED X's	EA		\$	125.00	_	250	
					TOTAL		162,189	
10 FT TAXIWAYS & PILOT BOXES	GRADING	SF	5,100		0.15		765	
	CONCRETE SIDEWALK	SF	5,100		3.97		20,247	
			-,		TOTAL		21,012	
4" CONC PIT AREA 95'X45'	GRADING	SF	4,275		0.15		641	
	CONCRETE SLAB	SF	4,275		3.97		16,972	
					TOTAL		17,613	
						-		
SPECTATOR FENCING	48" RESIDENTIAL CL FENCING (NO GATES)	LF	525	Ś	8.80	Ś	4,620	
				т		T	.,	
GRAVEL PARKING AREA	STRIP VEGITATION	SF	8,550	Ś	1.40	Ś	11,970	
	GRADING, CUT/FILL, AND COMPACTION (allowance)	LS		\$	800.00		800	
	BANK RUN GRAVEL SURFACING 6"	SY	950	-	8.50		8,075	
	PARKING BUMPERS	EA	30		69.50		2,085	
					TOTAL		27,550	
24X24 WOOD FRAME GARAGE		EA	1		5,000.00		15,000	
					,	T		
VAULT TOILETS (men's/women's)	ALLOWANCE	EA	1	\$ 18	3,000.00	Ś	18,000	
					TOTAL		33,000	
						-	,	
HELI AREA EXPANSION	SIDEWALK 10' X 50'	SF	500	\$	3.97	\$	1,985	
	8' X 14' ASSEMBLY TABLE SLABS 2 EA	SF	224	\$	3.97		889	
	RELOCATE ASSEMBLY TABLES	EA	2		450.00		900	
	6" SUBGRADE MATERIAL (road base, runway area + 10%) 10 MILE HAUL	SY	369		13.34		4,927	
	2 EA 46' DIA. ASPHALT PADS	SY	369	\$	21.90	\$	8,088	
				SUB	TOTAL		16,789	
		PHA	SE TWO T		AT COST	Ś	278,153	
	5% GENERAL	1				\$	13,908	
	10% GENERAL	CONTRACTO	R OVERHEA	D AND	PROFIT	\$	29,206	
			PHASE T			\$	321,267	
					01/12	· ·	-	
	PHASE ONE & TWO TOTAL					\$	717,076	
	n. 2012. 2. Plans by Bruce Ream JEFCO FUTURE FIELD un-dated. 3. Pricing is from MEANS	-			-		• •	
	results in a 6% contingency) 5. Information from a GC's estimating dept is that 2011 private the second sec	-						
_	e historical yearly construction cost escalation 1997 to 2007 was 5.6% per year. 7. Pricin	g is based on	general co	ntracto	r pricing	and v	would be	
reduced thru elimination of GC overhead and	d profit, if Jefco is acting as a GC and subcontracts the work.							

Site Location

Finding a new site for a model airplane field is the toughest part of any long range plan. Finding a great site that a club can afford is even tougher. This part of the plan can never begin too soon.

With ever increasing growth on the front range (Highlands Ranch, Roxborough, Parker, Sedalia, Castle Rock, Sterling Ranch, etc.) locations with sufficient room for a field are becoming increasingly scarce. Members will not want to drive a 100 mile round trip to fly.

A new site must take into account the location of other clubs in our area. Arvada and Crosswinds are two that come to mind. This would probably limit the club to search in the Southwest part of the greater Denver area. The majority of members come from this geographical location.

In addition to location the size of the site becomes a major factor in getting a new site. We now enjoy a flying area of 200 acres. This is inadequate for a new flying site if the club is going to continue fly jets and other large airplanes. However, if the site is located next to unbuildable land (flood plain) or land that has been condemned for some reason, controlling all of the land for a field may not be necessary. It goes without saying, that flying over public roads, houses, recreational areas, or near High Voltage lines is not an option.

The LRPC began this part of the process by exploring possible sites on land owned by Douglas County. With a couple of meetings in Castle Rock with the Planning Department it became clear that without a specific site and political push the Department didn't want to explore changing the zoning ordinance or look into what could be controversial sites on public property. We think that if and when getting a new site is not an option, further exploration of a site on Douglas County land should be explored.

Rumor around the field said that at one time Lockheed Martin had a field on their property for employees who flew model airplanes. The LRPC made contact with L/M and found that they were not interested in model airplanes near their property because of possible radio interference but did say if we were a 501(c)(3) non-profit corporation they might be willing to give money to our club for the club's charitable work.

Another option, that should not be overlooked, is another location within Chatfield State Park. Some preliminary talks about this option has been explored with the Park.

The Long Range Planning Committee would encourage all of the members of Jefco to keep your eyes and ears open about a new site. Many a club has found a new site by who they knew or what they overheard.

New Flying Field Financing for Site Improvements

The amount of money and the ability to pay it back will be the drivers for any outside financing. The amount of collateral, such as land or cosigners on the loan, will set the amount that can be obtained.

The runway and the improvements will count little in the collateral from the loan of any financial institution. The land will be the main value that can be used for collateral. With this understanding the improvements will have to be funded by the club members in the following ways:

Donations

Assessments

Cosigned Loans

Support from outside Parties

Set asides of the surplus from club finances

The land will have to be a separate issue from the runway and field improvements, since the amount of money for the land will in all probability be greater. We could obtain the land by grants from Governments or from companies willing to support our hobby. In both cases we would have a much better chance if we became an IRS class 501(c)(3) not-for -profit corporation. We do not have a 501(c)(3) classification at this time. Leasing land is a viable option and one that should be explored. A lease would have to be for a long term because the leasehold improvements would involve substantial sums from the club.

Land and improvements will require large amounts of money and must be given careful consideration as to not put the club in a debtor's position that it cannot recover from.

Conclusion

As we stated in the beginning of the Long Range Plan, we hope that this plan will never have to be put in place. In the event that for whatever reason, Jefco looses their field then the club has to act, the sooner the better. The big questions of **what should we do and when**, will start the process.

We believe that the club should form a **Steering Committee**. This committee should be made up of the movers and shakers from the club that will work under the direction of the **Jefco Board of Directors**. The Board will know who these people are.

As soon as the **Steering Committee** is in place they need to appoint some people who can do the leg work that needs to take place to serve on suggested sub-committees. The urgency of these efforts will be determined by how fast the existing field needs to be relocated.

We would like to suggest that the Steering Committee think first about what **alternatives** the club might have and then give direction to the following sub-committees.

Site Search: This sub-committee would be charged with finding alternative sites that meet the criteria set forth in this plan. A member with some knowledge of real-estate or seeking brokers in the area, could be very useful.

Inventory of Assets: This sub-committee would begin by working with the Park to see if any of the existing structures and

improvements could remain the property of Jefco and be moved to a new location. The other task will be to determine the value of the assets for financing purposes. Loans for the improvements may be an alternative to getting a new field and all loans need collateral.

Financing: This committee would begin immediately looking into how the costs of a new field be could be paid for. Obviously, there will not be enough in the club treasury, therefore alternates must be explored. Again, look to this plan as to what should be considered. Sponsorships, special assessments, fund raising, loans from members, loans from banks, the AMA and others, should all be examined.

Temporary Facilities: Depending on how long the field can remain in use; this committee may have to look to a temporary field while the other activities are going on. Immediate contact with other clubs to work out how the Jefco members could fly at their fields and what they may want in the way of agreements would be very important to the health of Jefco.

This Long Range Plan was designed to be a tool for the Board of Directors and the membership of **Jefco Aeromod'lers** to assist the planning process. This plan may sit in archives for years but if an event that triggers a new location ever occurs we the Long Range Planning Committee hope it will be worth our efforts to continue to make this the best Radio Controlled Flying club in America.